

# **PROJECT PROCUREMENT GOVERNANCE – THE PERSPECTIVE OF PROJECT-BASED ORGANIZATIONS IN POLAND**

## **ABSTRACT:**

The main objective of this doctoral dissertation is to develop a project procurement governance model, along with providing the foundations for its application within project-based organizations operating in Poland. Project procurement governance is defined as a subsystem of project governance, aimed at the methodical organization of procurement management within projects, as well as the oversight and support of the contractor by the client.

The literature review consolidates the current state of knowledge concerning the nature of project governance and project procurement governance, identifies the distinctions between these systems, and extracts the structural elements necessary for the construction of the proposed models.

The empirical section presents the results of quantitative research conducted among project-based organizations operating in Poland. The findings revealed significant differences in the understanding of key concepts and the application of tools that support procurement management and project procurement governance. The results indicated a limited awareness among practitioners of the distinction between project procurement management and project procurement governance. Nevertheless, they also showed that organizations widely employ various tools to support procurement processes.

Based on the research outcomes, two models of project procurement governance were developed: a static model, which illustrates the structural relationships between the elements of project procurement governance, and a dynamic model, which reflects temporal changes. These models were reviewed by experts and subsequently optimized.

The results of the dissertation point to the need for further development of the concept of project procurement governance, both in academic terms – as it constitutes a novel research construct – and in practical terms, due to the necessity for methodical support of procurement management and for the effective oversight and support of contractors by clients. The proposed model may assist project-based organizations in enhancing their maturity in the domain of project procurement management.

## **KEYWORDS:**

project governance, project procurement governance, project procurement governance model